



board of directors

Board Meeting Minutes March 4, 2015

Boardroom #6109 – 6:00 p.m.

Board of Directors

Minutes

March 4, 2015

Meeting Chair:	Mary Lou Maher			
Present:	Hania Amad Karen Bell Lesley Byrne (t/c) Wendy Cukier Ann Davis (t/c)	Carol Derk Debbie Douglas Marilyn Emery Kyle Kirkham Sheila Laredo Mina Mawani	Diane Meschino Jane Mosley Sioban Nelson Jocelyn Palm Jane Pepino	Poonam Puri (t/c) Jennifer Quinn Dan Rees (t/c) Paulette Senior Catharine Whiteside
Regrets:	Sheerin Sheikh	Benita Warmbold		
Invited Guests:	Dan Hill	Heather McPherson		
Staff:	Lili Shalev Shawn	Paula Rochon	Danielle Martin	Kathy Hay Cynthia Whitehead
Recording Secretary:	Paula Da Ponte			

Board of Directors		DRAFT MINUTES	March 4, 2015
Agenda Item		Discussion	Follow-Up / Action
1.	Welcome	M.L. Maher welcomed all members.	
2.	Call to Order	The meeting was called to order at 6:01pm	
3.	Conflict of Interest Declaration	None declared.	
4.	Approval of Agenda – February 4, 2015	<p>M. L. Maher informed members that agenda item 11.5 will be moved to the in camera session for discussion. At the end of the in-camera meeting, the open Board meeting will resume for the purpose of voting on any motion that might be necessary.</p> <p>H. Amad moved and J. Quinn seconded</p> <p>THAT the Agenda be approved with the amendment.</p> <p>CARRIED</p>	
5.	Education – Process leading up to the Budget	M. Emery introduced D. Hill and H. McPherson who presented the planning process and best strategy to identify opportunities, efficiencies and revenue. Members were informed that this is an ongoing process that results in the finalized budget.	
6.	Value – Leadership	P. Puri spoke on Collaboration, following which there was discussion by the Board.	
7.	Approval of Previous Minutes: Minutes from Meeting held February 4, 2015	<p>J. Pepino moved and K. Bell seconded</p> <p>THAT the minutes be approved as amended.</p> <p>CARRIED.</p>	

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8.	Governance 8.1 Chair's Report 8.2 Governance and Nominating Committee Update	<p>M. Maher report on the following:</p> <ul style="list-style-type: none"> • The retreat was successful with the collaboration of both Boards and having one goal "Go Forward". • A letter to Dr. Ruderman's family was sent to inform them that he was acknowledged at the last Board meeting. • M. Emery will be one of the women recognized as a YWCA Women of Distinction this year. <p>P. Puri reported on the Categories of WCH Directors document that was included in the package.</p>	
8.	8.1 Minutes 8.1.1 Governance and Nominating – February 9, 2015 8.1.2 Executive – January 27, 2015	<p>The minutes were received.</p> <p>The minutes were received.</p>	
9.	Strategy 9.1. CEO's Report	<p>M. Emery highlighted her pre-circulated CEO report. Members were informed that the aEPR continues to be transitioning well. M. Emery also informed members that WCH has taken the initiative to help three students from Everest College get the experience they need toward their education although the College has closed.</p>	

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10	<p>Quality</p> <p>10.1 Quality and Academic</p> <p>10.1.1 Performance Report-Q3-Dec. 31, 2015</p> <p>10.1.2 Quality Improvement Plan: Q3-2014/15</p> <p>10.1.3 Quality Improvement Plan: 2015/16</p> <p>10.1.4 Quality Performance: Primary Care</p> <p>10.1.5 Quality Performance: Medical Imaging</p>	<p>P. Senior reported the following: The committee reviewed the Quality Performance Report and discussed the yellow indicators, which are being addressed.</p> <p>An update on the QIP was provided at the end of Q3 including improvements in progress. The Medication Reconciliation project was discussed including the various challenges experienced.</p> <p>Discussions took place at QAC and the Executive regarding the QIP. The Executive Committee also reviewed the Risk Compensation.</p> <p>P. Senior moved and D. Douglas seconded</p> <p>THAT the Board of Directors approve the WCH Quality Improvement Plan 2015/16 as recommended by Quality and Academic Committee (QAC) and Executive Committee; and authorize the Chair of the Board, the Chair of the Quality and Academic Committee and the President and CEO to sign the plan as acknowledgement of this approval.</p> <p>CARRIED</p> <p>Primary Care and Medical Imaging presented on their Quality Performances and highlighted their initiatives.</p>	

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<p>10.2 Medical Advisory Committee 10.2.1 New Medical Staff Appointment</p> <p>10.3 Minutes 10.3.1 Medical Advisory Committee – January 13, 2015 10.3.2 Quality & Academic – February 18, 2015</p>	<p>The applications for appointment to WCH Medical Staff, effective March 4, 2015, were submitted.</p> <p>W. Cukier moved and S. Nelson seconded</p> <p>THAT, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective March 4, 2015.</p> <p>CARRIED</p> <p>The minutes were received.</p> <p>The minutes were received.</p>		
<p>11. Strategy 11.1 Foundation Update</p> <p>11.2 Resources Committee</p> <p>11.3 Redevelopment Update</p>	<p>A. Davis highlighted the pre-circulated WCHF Local Share Report/Dashboard. The Foundation has raised in their fiscal year 7.4 million. They are 700,000 away from completing the goal for the Local Share. Members were informed that the Foundation approved using an agency to develop an Integrated Public Awareness Campaign for WCH.</p> <p>J. Quinn informed members that the Local Share documents were resubmitted addressing the Ministry's comments. A response from the Ministry will be provided.</p> <p>The 180 day notice of completion of construction must be given to WCH by March 9, 2015 and they are presently reporting a delay of 20 days.</p>		

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	<p>11.4 Financial Performance Q3</p> <p>11.5 2015/2016 Budget and HSAA</p> <p>11.6 Minutes 11.6.1 Resources – February 19, 2015</p>	<p>J. Quinn provided the following information:</p> <ul style="list-style-type: none"> • As of the Q3 Performance Report there is a surplus and a balanced budget for this year end is expected. • J. Quinn reported that based on WCH costs per procedure exceeding funding per cost, certain procedures will be redirected to Mount Sinai. • The Planning for 2016-2018 includes expected shortfalls over the years as it is assumed there will be no growth in revenue but increased growth in costs. <p>This agenda item was moved to the in-camera session to be held at the end of other business.</p> <p>The minutes were received.</p>	
12.	<p>Equity & Community Advisory 12.1 Association of Volunteers</p> <p>12.2 MDMSA</p> <p>12.3 Equity & Community Advisory Update</p>	<p>J. Palm deferred her report.</p> <p>D. Meschino reported that the MDMSA Social is scheduled on May 12, 2015; members were invited to attend the event. Currently nothing to report on the OMA negotiations.</p> <p>W. Cukier informed members that the survey results will be reviewed at the next Equity meeting.</p>	
	Adjournment for In-camera Meeting	<p>J. Pepino moved and P. Senior seconded THAT the meeting be adjourned for the in-camera session. CARRIED</p> <p>The open meeting was adjourned at 7:14pm.</p>	

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	Open Board Meeting resumed	The open Board meeting resumed at 8:09pm.	
	11.5 2015/2016 Budget and HSAA	<p>It was noted that this item was thoroughly discussed at the in-camera meeting.</p> <p>MOVED by P. Senior and seconded by W. Cukier</p> <p>THAT the Board of Directors approve the proposed budget for implementation and as the basis of execution of the Hospital Services Accountability Agreement (H-SAA). CARRIED</p> <p>THAT the Board of Directors approve the execution of the H-SAA Amending Agreement, and authorize the Chair, and the President and CEO to sign all necessary documents. CARRIED</p>	
13.	Next Meeting: Wednesday, April 1, 2015 at 6:00pm - WCH Boardroom #6209	The next Board of Directors meeting is on Wednesday, April 1, 2015 at 6:00pm in the WCH Boardroom, Room 6209.	
14.	Close of Meeting	The meeting closed at 8:10.	
15.	Meeting of Voting Directors	A meeting of voting directors took place.	