



board of directors

Meeting:	WCH Board of Directors Meeting			
Date:	Wednesday, October 2, 2019			
Location:	Boardroom 6209			
Chairperson:	Tammy Brown – Chair			
Secretary:	Paula Da Ponte			
In Attendance:	Wendy Cukier (t/c) Hania Amad JoAnne Doyle Ani Hotoyan Joly John Copabianco	David Court Paula Allen Michael Foulkes Leslie Woo Donna Walwyn	Bonnie Bloomberg Eden Oliver Lynn Wilson Anne McGuire Michelle Khalili	Heather McPherson Jennifer Price Paula Harvey Brad Lichtblau Tuhina Biswas
Regrets:	Susan Monteith	Maya Roy		
Guests:	Elizabeth Carlton, VP, Policy & Public Health Affairs, OHA; Melissa Prokopy, Director, Legislative, Legal and Professional Issues			

1.0 Welcome and Call to Order

T. Brown welcomed everyone. The meeting was called to order at 1705 hours.

2.0 Conflict of Interest Declaration

There were no conflicts declared.

3.0 Women's Virtual Update

D. Court and D. Martin provided members a status update on women's virtual. The aim of virtual care is to improve access for patients and improve system integration around high-needs patients. The implementation of the Women's Virtual initiative included:

- Exploring global leading practices in virtual care
- Engaging internally to understand the opportunities for immediate action
- Putting in place appropriate governance structures and decision-making frameworks
- Developing a 5-year vision for "a virtual hospital that keeps people out of hospital"
- Prioritizing a set of activities for 1-year and 3-year rollout
- Engaging with experts to begin to understand IM/IT needs and costs

Members had a thorough discussion if the aim was towards a specific group of patients, how funding would be addressed, and the risk for scaleup. Members were informed that the long term goal is to impact all patients but, in the intermediate, would be a few populations. Two clinical areas WCH will focus on is Mental Health and Peri Operative Services. As for funding, a presentation of a 3 year plan and resourcing will be presented at the December board meeting. WCH have engaged McKinsey & Co. to conduct a thorough review of the current state of IM/IT.

4.0 Education – Governance Implications with Ontario Health Context

Elizabeth Carlton, Vice President, Policy & Publics Affairs and Melissa Prokopy, Director, Legislative, Legal and Professional Issues presented on the Governance Implications with Ontario Health. They highlighted that Ontario Health is a consolidation of multiple provincial health agencies and is the most significant health system transformation to date. Members were informed of the requirements, process and the deadline for applications. One of the key application requirements is to be able to deliver at least three

types of services and if primary care is included it will be prioritized. There are areas that have yet to be determined under Ontario Health (i.e. Integrated funding model) and there are risks and benefits to the new health system transformation.

5.0 Consent Agenda

The consent agenda included the following for approval: Board agenda; Board minutes from June 5, 2019, June 19, 2019; TAHSNr: Supporting the Full Costs of Research; and Pay Equity. Standing reports were also included for information.

A. Hotoyan Joly moved and M. Foulkes seconded

THAT items presented for approval in the consent agenda be approved.

CARRIED

6.0 CEO Report

H. McPhersons' report was included in the material. She highlighted the following:

- WCH Trademark rights has been signed back to the hospital from the Foundation.
- WCH has received funding for AACU. The one-time week-end funding will allow AACU to provide patient care 24/7 and alleviate emergency visits for Sunnybrook; St. Michael's Hospital and UHN.
- Executive Search is in process. Greg Chow has been appointed as Vice President, Finance Partnerships and Chief Financial Officer. Interviews for CIO wrapped up last week and an announcement of the preferred candidate will be announced shortly. The VP Patient Care search will commence this Friday.
- Members were informed of a Ransomware attack at one of the Toronto hospitals. WCH deactivated external access for 24 hours and has been testing servers and workstations. A third party audit has been completed and there are no red flags.
- Members were informed of the fire at 76 Grenville St. There were no injuries, and two WCH clinics were affected: Environmental Health and Foot clinic. Environmental health has been relocated and due to technical items, the Foot clinic is yet to be relocated.

7.0 Corporate Performance Report Q1

H. McPherson presented on the new balanced scorecard that included key performance measures in each of Strategic, Quality and Resource dimensions. The Strategic scorecard remains in development. Some measures are captured annually vs quarterly.

8.0 Risk Management Report Q1

H. McPherson reported on the Q1 of the integrated risk management (IRM) report. Members were informed that senior leadership will be reviewing and discussing if the six identified risks are the appropriate risks to monitor.

9.0 Governance & Nominating Committee Update

A. Hotoyan Joly informed members that the survey was sent out last week and requested all members to complete the survey.

10.0 Medical Staff Appointment

9.1 New Medical Staff Appointments

The list of new medical staff privileges recommended at the Medical Advisory Committee at the September 10, 2019 and October 1, 2019 meetings were tabled.

A. Hotoyan Joly moved, and B. Bloomberg seconded

THAT, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective October 3, 2019.

CARRIED

9.2 Medical Staff Reappointments

The list of medical staff applying for 2019-2020 reappointment privileges recommended at the Medical Advisory Committee at the September 10, 2019 meeting were tabled.

A. Hotoyan Joly moved, and B. Bloomberg seconded

THAT, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the applicant for reappointment and are hereby appointed to the WCH Medical Staff for the period of October 3, 2019 – June 30, 2020.

CARRIED

11.0 Chair's Report

T. Brown provided members with the following update:

- Members were asked to share any suggestions with either the committee Chair or herself regarding objectives for a board retreat.
- Generative Governance guidelines are posted on the board portal. Members were encouraged to review the documents.
- There was a quartet meeting in July of both WCH/WCHF Board Chair and President and CEO.
- Congratulations to Maya Roy for being recognized as Canada's Top 40 Under 40
<https://ywcacanada.ca/news/ywca-canada-is-pleased-to-announce-that-maya-roy-chief-executive-officer-has-been-named-a-recipient-of-canadas-top-40-under-40-for-2019/>

12.0 Foundation Report

E. Oliver informed members that they recruited three new Foundation board members. At the next meeting key priorities of annual plan will be discussed. Members were informed of the upcoming events:

- October 16, 2019 – Tory Burch
- October 26, 2019 – Women's Virtual Donor engagement lunch hosted by Ed Clark;
- October 30, 2019 - WCHF Fall Gratitude Lunch;
- March 3, 2020 – Women for Women's.

13.0 Next Meeting

The next Board of Directors meeting is scheduled on Wednesday, December 4, 2019 starting at 5:00pm at WCH Boardroom 6209.

14.0 Adjournment of Meeting

The meeting was adjourned at 1855 hours.

15.0 In Camera

The in camera meeting was adjourned at 1907 hours.

16.0 Close of Meeting

The meeting was closed at 1907 hours.