



## board of directors

<b>Meeting:</b>	WCH Board of Directors Meeting			
<b>Date:</b>	Wednesday, December 4, 2019			
<b>Location:</b>	Boardroom 6209			
<b>Chairperson:</b>	Tammy Brown – Chair			
<b>Secretary:</b>	Paula Da Ponte			
<b>In Attendance:</b>	Wendy Cukier (t/c) Hania Amad (t/c) JoAnne Doyle Ani Hotoyan-Joly John Capobianco Susan Monteith	David Court Paula Allen Michael Foulkes Leslie Woo Donna Walwyn	Bonnie Bloomberg Eden Oliver Lynn Wilson Anne McGuire Michelle Khalili (t/c)	Heather McPherson Jennifer Price Paula Harvey Brad Lichtblau Maya Roy
<b>Regrets:</b>	Tuhina Biswas			
<b>Guests:</b>	Danielle Martin, EVP & Chief Medical Executive; Trevor Jamieson, Medical Director, Women's Virtual; Laura Pus, Administrative Director, Women's Virtual.			

### 1.0 Welcome and Call to Order

T. Brown welcomed everyone. The meeting was called to order at 1704 hours.

### 2.0 Conflict of Interest Declaration

There were no conflicts declared.

### 3.0 Consent Agenda

The consent agenda included the following for approval: Board agenda; Board minutes from October 2, 2019; WCH By-Laws; and Committee Terms of References. Standing reports were also included for information.

L. Woo moved and A. Hotoyan-Joly seconded

**THAT** items presented for approval in the consent agenda be approved.

**CARRIED**

### 4.0 CEO Report

H. McPherson's report was included in the material. She highlighted the following:

- Minister Elliott announced that five organizations will be transferred under management of Ontario Health: Cancer Care Ontario, eHealth Ontario, HealthForceOntario Marketing and Recruitment Agency, Health Shared Services Ontario and Health Quality Ontario.
- Minister Elliott was at WCH for the flu shot campaign.
- WCH was one of thirteen hospitals to participate in a value-for-money audit on hospital Patient Safety and Drug Administration.
- WCH was named one of GTA top 100 Employees.
- Trillium Health Partners has adopted our Total Hip Replacement Program.
- Three searches now complete. The chosen candidate for the VP of Patient Care will be announced by the end of the year.

## **5.0 Chair's Report**

T. Brown provided members with the following update:

- Members are encouraged to complete the Peer and Self-Assessment survey that will be sent out on Thursday, December 5, 2019.
- Executive Committee had a special purpose meeting to approve a contract that required approval prior to the next Board meeting.
- At the last Quartet meeting, discussions included priority setting and coordinating to have a member from the Development Committee to provide an update at the next Board meeting.
- Congratulations to Ani Hotoyan-Joly for being awarded the Fellow of Chartered Professional Accountants of Ontario (FCPA, FCA) designation, and Heather McPherson for being recognized in Toronto Life as one of 50 most influential Torontonians of 2019.

## **6.0 Medical Staff Appointment**

### **6.1 New Medical Staff Appointments**

The list of new medical staff privileges recommended at the Medical Advisory Committee of November 5, 2019 and December 3, 2019 meetings were tabled.

A. Hotoyan Joly moved and E. Oliver seconded

**THAT**, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective December 5, 2019.

**CARRIED**

## **7.0 Elevator Pitch**

H. McPherson presented WCH elevator pitch that was developed in collaboration with the Foundation. The purpose of the elevator pitch is to provide Board members ample and relevant information when speaking about the hospital. Members had no additions to the document presented and approved to share with WCH and WCHF Board members.

## **8.0 Women's Virtual (WV) Program Update**

D. Court informed members that the following presentation is a preliminary plan to provide the Board an update of the status of WV, implications to the budget and technology challenges. D. Court introduced Danielle Martin, EVP and Chief Medical Executive to present the financial projections for building the virtual hospital and challenges.

D. Martin informed members that the implementation of the virtual hospital includes four building blocks: Clinical Care Redesign; Tools; IT Infrastructure, Data and Integration; and Data and Evaluation. There are some challenges with implementation as we need to ensure we have the resources to build the core for IT infrastructure.

Members had an opportunity to ask questions, and the three main areas the questions focused around were as follow: staff; partners; and managing risk. D. Martin informed members that management will take an agile approach to this implementation. Once we partner with others, it will increase our risk of cybersecurity, and we will need to work with the Chief Information Officer to find an integrated approach. D. Martin will provide a summary to members addressing all other questions.

D. Martin concluded the presentation by sharing a patient experience of the first video visit which took place on Monday, December 2, 2019, and coincided with a GTA snowstorm. The video visit allowed the patient, who lives in Port Hope, to keep the appointment and have their follow up at home. Video visits will reduce the risk of patients travelling in poor weather condition, as well the reduce the risk of canceling the appointment.

**9.0 2020/2021 Operating Plan Principles and Assumptions**

M. Foulkes provided members with an update of the overall operating principles and assumptions that were used in preparation of the 2020-2021 operating budget. The detailed results will be brought forward to the February Resources Committee and then approval at the March board meeting.

**Women's Virtual In-Year Operating Investment**

M. Foulkes informed members that currently for the 2019-2020 we are trending towards a surplus and reviewing potential items to invest. It was agreed that Women's Virtual is a top priority as it's one of the strategy initiatives. This would be a one-time investment that would allow laying the groundwork for Women's Virtual. This investment would build the IT infrastructure that would allow interoperability between Epic and the universe of apps and wearables that will become of Women's Virtual.

M. Foulkes moved and A. Hotoyan-Joly seconded

**THAT** the Board of Directors approve up to \$600,000 of the working capital generated through the 2019-2020 fiscal year operations be utilized to build in-house capacity and infrastructure for Women's Virtual.

**CARRIED**

**10.0 Foundation Report**

E. Oliver informed members that during the holiday season there is an increase in donations. Members were provided with information regarding ways to giving a gift. She also shared that the Women for Women's event is scheduled on March 3, 2020 and tickets are still available for \$250 per seat. Guest speakers include Dr. Danielle Martin, Dr. Paula Rochon and Dr. Praseedha Janakiram.

**11.0 Next Meeting**

The next Board of Directors meeting is scheduled on Wednesday, February 5, 2020 starting at 5:00pm at WCH Boardroom 6209.

**12.0 Adjournment of Meeting**

The meeting was adjourned at 1819 hours.

**13.0 In Camera**

The in-camera meeting was adjourned at 1840 hours.

**14.0 Close of Meeting**

The meeting was closed at 1840 hours.