



board of directors

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| Meeting: | WCH Board of Directors Meeting | | | |
| Date: | Wednesday, May 6, 2020 | | | |
| Location: | Teleconference | | | |
| Chairperson: | Tammy Brown – Chair | | | |
| Secretary: | Paula Da Ponte | | | |
| In Attendance: | Wendy Cukier JoAnne Doyle Ani Hotoyan-Joly John Capobianco Susan Monteith Hania Amad | Paula Allen Michael Foulkes Tuhina Biswas Maya Roy Bonnie Bloomberg | Eden Oliver Lynn Wilson Anne McGuire Michelle Khalili Donna Walwyn | Heather McPherson Jennifer Price Paula Harvey Brad Lichtblau Leslie Woo |
| Regrets | David Court | | | |

1.0 Welcome and Call to Order

T. Brown welcomed everyone. The meeting was called to order at 1701 hours.

2.0 Conflict of Interest Declaration

There were no other conflicts declared.

3.0 Consent Agenda

The consent agenda included the following for approval: Board agenda and Board minutes from March 4, 2020. Standing reports were also included for information.

J. Capobianco moved and D. Walwyn seconded

THAT items presented for approval in the consent agenda be approved.

CARRIED

4.0 CEO Report

H. McPherson's report was included in the material and highlighted the following:

- The assessment centre is continuing to operate. We have also deployed our mobile team to long term care settings and other congregate living environments.
- We have been identified as the hospital resource partner for a long-term facility, Kensington Gardens. Prior to the mandate, our mobile team was onsite swabbing their staff and residents. The mandate also includes providing other support including staffing, infection, prevention and control, personal protective equipment, and other functions performed by the facility.
- We are beginning to prepare to ramp up once restrictions are lifted. There are many implications to the recovery planning process, and we need to be thoughtful of our approach.
- Principles for recovery planning are attached in the package. There will be multiple phases and need to be flexible with the various stages of the pandemic.

5.0 Chair's Report

T. Brown provided the following update:

- Reviewing the requirements of the Board needs during COVID-19, as well looking into a virtual AGM;
- Thanked H. McPherson and team for their dedication and continued communication updates to the Board.

6.0 Association of Volunteers

A. McGuire thanked senior team and staff. Members were informed that the Association of Volunteers AGM has been postponed to September 2020 and that the Association donated \$3000 to the Foundation COVID-19 Relief Fund.

7.0 Medical Staff Appointment

7.1 New Medical Staff Appointments

The list of new medical staff privileges recommended at the Medical Advisory Committee meetings of April 7, 2020 and May 5, 2020 was included in the material.

A. Hotoyan-Joly moved and J. Capobianco seconded

THAT on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective May 7, 2020.

CARRIED

7.2 Medical Staff Reappointment

The list of medical staff applying for 2020-2021 reappointment privileges recommended at the Medical Advisory Committee at the May 5, 2020 meeting was included in the material.

J. Capobianco moved and A. Hotoyan-Joly seconded

THAT, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the lists of applicants for reappointment and are hereby appointed to the WCH Medical Staff for the period of July 1, 2020 – June 30, 2021.

CARRIED

8.0 Women's Virtual (WV) Program Update

D. Martin informed members that the Women's Virtual program has seen an increase due to the implementation of virtual visits and work from home protocols as a result of the pandemic. The virtual program focusing on long term centres and the aging population has expanded. During the pandemic, provincial funding is available, but the future state of funding is unknown. Members were informed of the financial implications and the need to analyze and plan a budget with additional costs associated with maintaining current virtual activity beyond the pandemic.

9.0 Financial Impact of Pandemic

M. Foulkes provided a preliminary overview of the financial impact of COVID-19 for April 2020. Like most hospitals, WCH reduced clinical operations to a level where only essential services remained. At the same time, the hospital quickly ramped up entirely new services. The 2020/2021 Operating Budget did not contemplate these responses measures undertaken by WCH. Our April revenue is lower versus last year as patient revenues, ancillary revenues and activity-based funding all decreased, and our expenses have not changed with additional expenses due to the pandemic. At this time, the recovery plan for 2020-2021 is uncertain, and as restrictions are lifted there will be lasting changes to the organization with the risk of future outbreaks. The Resources Committee will meet over the summer and monitor the financial impact of the pandemic.

10.0 Foundation Report

E. Oliver informed members that there has been an increase in monthly donors, and new initiatives launched in 2019-2020 has broadened their base of support. The pandemic has had an impact on fundraising, and the Foundation has created new fundraising initiatives that include Women's Virtual and a WCH COVID-19 Relief Fund.

Members were also informed that the Foundation Strategy planning has been postponed to September 2020.

11.0 Next Meeting

The next Board of Directors meeting is scheduled on Wednesday, June 3, 2020 at 5:00pm via teleconference.

12.0 Adjournment of Meeting

M. Foulkes moved and A. Hotoyan-Joly seconded
THAT the meeting was adjourned at 1830 hours.
CARRIED

13.0 Close of Meeting

The meeting was closed at 1830 hours.