



board of directors

Meeting:	WCH Board of Directors Meeting			
Date:	Wednesday, February 2, 2022			
Location:	Videoconference			
Chairperson:	JoAnne Doyle – Chair			
Secretary:	Paula Da Ponte			
In Attendance:	Tammy Brown Ani Hotoyan-Joly Susan Monteith Donna Walwyn Bonnie Bloomberg John Capobianco	Paula Allen Michael Foulkes Tuhina Biswas Michelle Khalili David Court	Debbie Simpson Lindsay Campbell Arleen Huggins Maya Roy Rupinder Dhillon	Heather McPherson Jennifer Price Kyle Kirkham Leslie Woo Lisa Robinson
Regrets:	Talia Zenlea			
Guest:	Greg Chow, Vice President, Finance, Partnerships and Chief Financial Officer			

1.0 Welcome and Call to Order

J. Doyle welcomed everyone and called the meeting to order at 1702 hours.

2.0 Land Acknowledgement

T. Brown began the meeting with a Land Acknowledgement.

3.0 Conflict of Interest Declaration

There were no conflicts declared.

4.0 Patient Experience Story

H. McPherson shared a patient experience story that illustrated a patient experience with the Family Health Practice Centre. The experience was a combination of the positive care as well as some challenges.

5.0 Consent Agenda

The consent agenda included the following for approval: Board agenda and Board minutes from December 1, 2021.

L. Woo moved and T. Brown seconded

THAT items presented for approval in the consent agenda be approved.

CARRIED

6.0 Chair's Report

J. Doyle provided the following update:

- Executive Committee met in January and minutes were included in the material.
- At the December Board meeting it was noted that if possible, Board meetings would be in person. Unfortunately, due to the Omicron variant and cases being high, meetings will continue virtually and will transition to in person when it is safe to do so.
- On December 17, 2021, Wendy Cukier resigned effective immediately. Wendy joined the Board in 2012 and during her time Chaired QAEC, Vice Chair and Chair of the Board. As Board Chair she led the

CEO Search and the Strategy Task Force. J. Doyle thanked W. Cukier for her dedication, support and contribution during her time. W. Cukier is a strong supporter for Women's College Hospital and will continue support WCH.

- Medical Advisory Committee Executive convened to review applicants for the Vice Chair and Lead Credentials. J. Doyle was invited to participate in the search.
- The Quartet met on December 13, 2021 and will continue to meet quarterly.
- J. Doyle thanked Tammy for today's Land Acknowledgement. Members were informed that Donna volunteered for the March meeting. J. Doyle requested volunteers for the May and June meetings and noted interested individuals should contact JoAnne Doyle or Paula Da Ponte.
- Members were informed that they will receive an email to complete the Governance Self-Assessment Questionnaire for Accreditation. It was requested that all Board members complete this survey.

7.0 CEO Report

H. McPherson's report was included in the material. She reported on the following:

- COVID-19 cases are decreasing however, as we begin to lift restrictions, we may see increased admissions.
- Hospitals were mandated to ramp down under Directive 2 and have been notified of modifications to Directive 2. We are compliant with the Directive and have begun to slowly ramp up medical imaging and ambulatory care services.
- WCH continue to monitor the impact of COVID on our staff and physicians. The percentage of staff and physicians off due to covid is low and there is no impact on our operations.
- Members were informed that the Ontario Hospital Association (OHA) is advocating for a 3.5% funding increase to Hospitals. Also includes increases for cyber security and to address surgical backlogs.
- Members were informed that the Convoy for Freedom protest is expected to arrive at Queens Park on Friday, February 4, 2022. The downtown hospitals are in communication with the Toronto Police Services to ensure access to the hospitals. The Hospital Emergency Operations Committee (HEOC) convened and is reviewing necessary operational adjustments including shifts to virtual appointments and ensuring the safety of patients, physicians and staff.

8.0 2022-2023 Operations Budget Update

S. Monteith highlighted challenges of preparing the 2022-2023 budget noting that several uncertainties exist with the unknown extra costs of the pandemic. S. Monteith noted her appreciation of the communication from management being shared with the Board on the challenges and risks.

G. Chow reported on the status of the 2022-2023 budget that reflects a deficit and management continues to assess options to close this gap to balance the budget. Members were informed that Ontario Health notified the hospital sector they will be extending the Hospital Service Accountability Agreement to March 31, 2023 with the caveat that hospitals are still required to submit a balanced budget.

Members discussed the Provincial election year and how this could impact funding. The government initially advocated to end halfway healthcare and it is expected that healthcare will continue to be a focus.

9.0 Medical Staff Appointments

K. Kirkham informed members that the Medical Advisory Executives interviewed potential candidates for the Vice Chair, MAC and Lead Credentials and a preferred candidate has been selected for each role.

The list of new medical staff privileges recommended at the Medical Advisory Committee meetings January 4, 2022 and February 2, 2022 was included in the material.

D. Court moved and T. Brown seconded

THAT on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective February 3, 2022.

CARRIED

10.0 Foundation Report

J. Bernard provided an update on behalf of D. Simpson. Members were informed of the following:

- WCH Foundation secured a \$2M gift from the FDC Foundation towards purchase of mammography and ultrasound equipment. Purchasing this equipment will support care quality.
- Women for Women's gala will be virtual and is on March 8, 2022. Sponsorships and table sales are doing well but a request for support selling individual tickets was made.
- J. Bernard thanked D. Court for an annual gift towards the mental health program.
- The Foundation have exceeded their goal for monthly donors.

11.0 Next Meeting

The next Board of Directors meeting is scheduled for Wednesday, March 2, 2022 at 5:00pm via zoom.

12.0 Adjournment of Meeting

The meeting was adjourned at 1753 hours. The meeting went into in camera at 1753 hours and open board meeting resumed at 1815 hours.

13.0 Closure of Meeting

The meeting was closed at 1816 hours.