



board of directors

Meeting:	WCH Board of Directors Meeting			
Date:	Wednesday, March 2, 2022			
Location:	Videoconference			
Chairperson:	JoAnne Doyle – Chair			
Secretary:	Paula Da Ponte			
In Attendance:	Tammy Brown Ani Hotoyan-Joly Susan Monteith Donna Walwyn Bonnie Bloomberg John Capobianco	Paula Allen Michael Foulkes Tuhina Biswas Michelle Khalili David Court Talia Zenlea	Debbie Simpson Lindsay Campbell Arleen Huggins Maya Roy Rupinder Dhillon	Heather McPherson Jennifer Price Kyle Kirkham Leslie Woo Lisa Robinson
Regrets:	Bonnie Bloomberg			
Guests:	Fiona Miller, PhD, Professor of Health Policy, University of Toronto			
	Greg Chow, Vice President, Finance, Partnerships and Chief Financial Officer			
	Sandra Smith, VP, People, Culture, Equity and Corporate Human Resources Officer			

1.0 Welcome and Call to Order

J. Doyle welcomed everyone and called the meeting to order at 1702 hours.

2.0 Land Acknowledgement

D. Walwyn began the meeting with a Land Acknowledgement.

3.0 Conflict of Interest Declaration

There were no conflicts declared.

4.0 Patient Experience Story

H. McPherson shared a patient experience story that illustrated a positive patient experience from the point of being greeted to the appointment destination. The experience demonstrated a combination of the positive experience as well as some challenges throughout navigation.

5.0 Generative Discussion – TAHSN Sustainable Health System

G. Chow introduced Fiona Miller, PhD, Professor of Health Policy, University of Toronto.

F. Miller presented on the impacts of environmental factors such as climate change on the health of Canadians. F. Miller highlighted climate impacts on health care including access to critical support services; admissions increase due to climate-related shocks; and health issues that may require increased health infrastructure.

Members had a thorough discussion about TAHSN priorities, approaches to support vulnerable communities and the role of the Board. Members were informed that TAHSN is currently working on four areas that include: operating room scorecard; virtual care; primary care (relating to inhalers); and organizational readiness assessment. Members were also informed that the Community of Practice encompasses an equity focused group. The Board indicated they would like to consider incorporating environmental impact considerations into future strategy discussions.

6.0 Consent Agenda

S. Monteith requested to pull agenda item 6.5 from the consent agenda.

The consent agenda included the following for approval: Board agenda, Board minutes from February 2, 2022, Board Policies, Women's College Hospital By Laws, HSAA and MSAA, and Insurance Coverage.

P. Allen moved and D. Court seconded

THAT items presented for approval in the consent agenda be approved.

CARRIED

6.5 Investment Policy

S. Monteith informed members that Resources Committee reviewed the policy and recommended no changes. However, simultaneously Governance and Nominating Committee reviewed all policies including the Investment Policy and provided a recommendation for changing "Chief" to "Corporate". S. Monteith recommended to move the policy for approval with the change.

S. Monteith moved and L. Woo seconded

THAT on the recommendation of the Governance and Nominating Committee that the Board of Directors approve the noted changes to the Policy 1.70.002 – Investments.

CARRIED

7.0 Chair's Report

J. Doyle provided the following update:

- Executive Committee met in February and minutes were included in the material. Members were informed that H. McPherson provided members with an update on the succession planning across leadership roles.
- J. Doyle thanked Donna for today's Land Acknowledgement. J. Doyle requested for a volunteer for the May and June meetings.
- J. Doyle thanked members for completing the peer assessment and will meet with some Directors to discuss their goals.
- Members would have received the Governance Self-Assessment Questionnaire for Accreditation. The deadline has been extended to Friday, March 4, 2022 as there were technical issues with the Accreditation Canada portal.
- Members were reminded that the Women for Women's event is on Tuesday, March 8, 2022.

8.0 CEO Report

H. McPherson's report was included in the material. She reported on the following:

- The search committee is at the interview stage for the Vice-President, Medical Affairs & System Transformation & Lead Medical Executive position.
- Members were informed that WCH has established two toolkits - "Words that Matter" includes the process around changing the title "Chief" within our organizations and the "Dismantling Anti-Black Racism Roadmap" highlights the process the organization went through from the community report to the Board focus.
- COVID-19 cases appear to be decreasing, and modifications are being lifted for Directive 2. We are operating at 70% capacity for surgery and continue to offer a combination of virtual and in person visits.

- The Build Back Better Strategy work was paused due to Omicron but will resume. The team is working with the Foundation Funding priority that supports BBB strategy and engagement with stakeholders is moving forward.

Members commented on the successful government support towards virtual care and were reminded that prior to the pandemic the organization had already begun strategic work to advance virtual care which had prepared WCH to submit proposals for funding as they arose.

9.0 Medical Staff Appointments

The list of new medical staff privileges recommended at the Medical Advisory Committee meeting March 1, 2022 was included in the material.

D. Simpson moved and T. Brown seconded

THAT on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective March 3, 2022.

CARRIED

10.0 Foundation Report

D. Simpson provided the following update:

- The Foundation is finalizing gift donations and expects to deliver on budget expectations for 2021-2022.
- D. Simpson thanked Board members and Senior Team for their partnership and support. Strong Hospital and Foundation has alignment has assisted with garnering the support of philanthropists.
- Members were informed of three upcoming funding events:
 - Women for Women's on March 8, 2022. C. Cowan will be recognized at the gala as a trailblazer and in her honour the funds raised during the ten-minute rapid raising will be directed towards genetic testing research.
 - In partnership with LCBO, customers will once again have an opportunity to donate to WCH. Customers will be asked if they would like to donate to WCH when they are cashing out.
 - Shoppers Love You Run is scheduled in June 2022. Further details will follow.

11.0 Next Meeting

The next Board of Directors meeting is scheduled for Wednesday, May 4, 2022 at 5:00pm via zoom.

12.0 Adjournment of Meeting

The meeting was adjourned at 1753 hours. The meeting went into in camera at 1753 hours and open board meeting resumed at 1806 hours.

13.0 Closure of Meeting

The meeting was closed at 1807 hours.