

board of directors

Meeting:	WCH Board of Directors Meeting			
Date:	Wednesday, February 1, 2023			
Location:	Boardroom 6209 / Videoconference (V)			
Chairperson:	JoAnne Doyle – Chair			
Secretary:	Paula Da Ponte			
	Paula Allen (V)	Arleen Huggins (V)	Donna Walwyn (V)	Heather McPherson
In Attendance:	Bonnie Bloomberg (V)	Lisa Robinson (V)	Debbie Simpson (V)	Kyle Kirkham (V)
	John Capobianco	Maya Roy (V)	Rupinder Dhillon (V)	Jennifer Price
	Aida Cipolla	Tuhina Biswas (V)	Susan Monteith	David Court (V)
	Michael Foulkes (V)	Chinyere Eni-McLean	Lindsay Campbell (V)	
Regrets:	Leslie Woo	Talia Zenlea		
Guests:	Dr. David Urbach, Head, Department of Surgery			
	Dr. Sheila Riazi, Site Head, Department of Anesthesia			
	Sandra Robinson, Director, Perioperative Services			

1.0 Welcome and Call to Order

J. Doyle welcomed everyone and called the meeting to order at 1703 hours.

2.0 Land Acknowledgement

J. Doyle began the meeting with a Land Acknowledgement.

3.0 Conflict of Interest Declaration

H. McPherson noted a potential conflict with agenda item 7.0 "Plexxus SAP Letter of Intent". There were no other conflicts declared.

4.0 Patient Experience Story

H. McPherson shared a patient experience within our primary care department. The patient shared their appreciation for the care they received from their family physician and expressed how they had a positive outcome due to the quick response, availability, and knowledgeable support from their family physician.

5.0 Generative Discussion – Surgical Innovation

Dr. D. Urbach, Dr. S. Riazi and S. Robinson provided an overview summary on innovations in Anesthesia and Perioperative Care. Dr. Urbach provided an overview on Perioperative care and highlighted on ways we can support health system gaps that include improving access to care, a focus on outpatient surgery, and a focus on interdisciplinary team care models.

Dr. Riazi highlighted initiatives and innovation that have occurred within Anesthesia including the Choosing Wisely Implementation Guide that reduces unnecessary pre-operative testing. The guide has been adopted as high priority practice change by 8 of 9 provincial governments.

S. Robinson presented on the successful outpatient total joint replacement program that was started at WCH in 2018 and the Transition Related Surgery (TRS) program. Outpatient total joint replacements allow patients to recover at home while receiving care and pain management from an interdisciplinary team.

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Members were informed there is a detailed criteria for each patient to qualify for outpatient total joint replacement.

The Transition Related Surgery (TRS) program at WCH is the first publicly funded program in Canada. The TRS program at WCH allow patients to access continuity of care closer to home.

Members had a thorough discussion related to same day total joint replacements and in the systems in place to support recovery at home. Members were informed that there are levels of care transfer to the community and family, and education is provided prior to the surgery to ensure that individuals have the supports they require to recover, as well as proper pain management.

6.0 Consent Agenda

The consent agenda included the Board agenda and Board minutes from December 7, 2022.

J. Capobianco moved and S. Monteith seconded

THAT items presented for approval in the consent agenda be approved.

CARRIED

7.0 Plexxus SAP Letter of Intent

S. Monteith provided an overview of the Plexxus SAP upgrade situation and informed members that further information will be coming forward at the March Board meeting. At this time Plexxus is requesting a Letter of Commitment from each member to upgrade Plexxus SAP.

S. Monteith moved and A. Cipolla seconded

THAT as recommended by the Resources Committee, the Board of Directors approve the Board Chair to sign the Letter of Commitment to upgrade the Plexxus SAP.

CARRIED

8.0 Chair's Report

- J. Doyle provided the following update:
- Executive Committee met in January and minutes were included.
- Women's College Hospital was Accredited with Exemplary Standing -the highest level of performance.
 Congratulations to the senior team, the Executive Committee members and to the organization this achievement.
- The OHA will be hosting a series of Regional Member Briefing and Dialogue Sessions for CEOs and Board Chairs. The first session was co-hosted by Dr. Gary Newton, President & CEO of Sinai Health and OHA Board Member. Discussion included government concern regarding public confidence and staff shortage. There was discussion regarding Bill 124 and the number of collective agreements that are affected by Bill 124.
- The next Quartet meeting is scheduled on March 9, 2023.
- The Board of Directors meetings will be hybrid and committee meetings will remain virtual.
- Members will receive their peer/self-evaluations and one on one meetings will be scheduled.

9.0 CEO Report

- H. McPherson's report was included in the material. She reported on the following:
- The number of cases related to COVID, Respiratory syncytial virus (RSV), and flu have decreased and WCH is seeing decreased volumes at the COVID-19, cold and flu clinic. WCH will be connecting with the Ministry regarding longevity of the clinic.

- The Hospital for Sick Children recently had a cyberattack and there was a debrief with the TAHSN CEO's. Cyber Security continues to be monitored on our risk registry and D. Wesley, Vice President, Business, Technology, and Corporate Information Officer, will provide an update of systems in place to protect WCH.
- February is Black History Month, and the organization has activities scheduled throughout the month. The Anti-Black Racism report was shared with the organization last week.
- Toronto Academic Health Science Network (TAHSN) Anti-Racism Data Working Group is working on demographic data collection for hospital boards and senior teams that will be applied across all TAHSN organizations. WCH and Sunnybrook will host the pilot projects for the demographic survey.
- The organization celebrated Long Service Awards today and two members on the executive team were recognized this year: Jennifer Price (40 years) and Jack Woodman (10 years).
- Women's College Hospital has been recognized as one of Canada's top 40 research hospitals.

10.0 Medical Staff Appointments

10.1 New Medical Staff Appointments

The list of new medical staff privileges recommended at the Medical Advisory Committee meeting on January 31, 2022 was included in the material.

C. Eni-McLean moved and B. Bloomberg seconded

THAT on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective February 2, 2023.

CARRIED

11.0 Foundation Report

- J. Bernard presented the following items on behalf of D. Simpson:
- An overview was provided on the Foundation operating fund, undesignated funding, endowment fund, legacy giving and monthly donors.
- The Foundation will be planning and preparing for the next capital campaign. The Foundation will work closely with the hospital to identify the scope of the campaign and the fundraising goal.
- Women for Women's event is scheduled on March 8, 2023, at the Metro Toronto Convention Centre. The theme this year is "Future Forward" and will include talks from medical leaders, Dr. Amanda Selk and Dr. Rulan Parekh.
- The 2023 recipient of the Women for Women's Trailblazer Award is Jocelyn Palm for her community service and service to the Foundation.
- Shoppers Drug Mart directly fundraise for Women's College Hospital throughout November and December for the first time through Women's Health Collective Canada and each partnership received \$200,000 for the month of December 2022.

12.0 2023-204 Operations Budget Update & 2023-2024 HAPS

The meeting went into in camera at 1834 hours and the open board meeting reconvened at 1855 hours.

S. Monteith moved and A. Cipolla seconded

THAT as recommended by the Resources Committee, the Board of Directors endorse a balanced 2023-2024 Hospital Annual Planning Submission (HAPS) to Ontario Health on January 31, 2023.

CARRIED

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13.0 Next Meeting

The next Board of Directors meeting is scheduled on Wednesday, March 1, 2023, at 5:00pm.

14.0 Adjournment of Meeting

The meeting was adjourned at 1832 hours.

15.0 In Camera

J. Doyle called the in-camera meeting to order at 1834 hours and adjourned at 1855 hours.

16.0 Open Board Reconvened

The open board meeting reconvened at 1855hours.

17.0 Closure of Meeting

The meeting was closed at 1900 hours.