

# board of directors

Meeting:	WCH Board of Directors Meeting			
Date:	Wednesday, May 3, 2023			
Location:	Boardroom 6209 / Videoconference (V)			
Chairperson:	Donna Walwyn – Acting Chair			
Secretary:	Paula Da Ponte			
	Paula Allen	Kathy Cunningham	Maya Roy	Heather McPherson
In Attendance:	Bonnie Bloomberg (V)	Rupinder Dhillon	Lisa Robinson (V)	Kyle Kirkham (V)
	John Capobianco	Chinyere Eni-McLean (V)	Debbie Simpson (V)	
	Aida Cipolla (V)	Arleen Huggins (V)	Lindsay Campbell (V)	
	David Court (V)	Susan Monteith (V)		
Regrets:	JoAnne Doyle	Michael Foulkes	Leslie Woo	Jennifer Price
	Tuhina Biswas	Talia Zenlea		
Guests:	Ruth Heisey, Department Head, Family & Community Medicine & Primary Care			
	Noah Ivers, MD, PhD Elaine Goulbourne, Clinical Director, Primary Care, Peter Gilgan Centre for Women's Cancers			

#### 1.0 Welcome and Call to Order

D. Walwyn chaired the meeting on behalf of J. Doyle. The meeting was call to order at 1702 hours.

# 2.0 Land Acknowledgement

D. Walwyn began the meeting with a Land Acknowledgement.

#### 3.0 Conflict of Interest Declaration

There were no conflicts declared.

## 4.0 Patient Experience Story

H. McPherson informed members that WCH is the hub for the Toronto Academic Pain Medicine Institute (TAPMI) and shared a patient experience story from our TAPMI program. The patient story emphasized the benefits and challenges related to the patient experience and care journey. H. McPherson informed members that TAPMI is working to address the concerns highlighted in the patient story.

## 5.0 Generative Discussion – Primary Care

R. Heisey and E. Goulbourne provided an overview of primary care and low risk obstetrics at WCH. They noted distinct opportunities for student learners and research within the program. Primary care offers in person and virtual care services 7 days a week. The program has over 80,000 patient visits over the year and the patient demographic includes predominantly older adults, women and a mix of complex cases.

N. Ivers provided an overview of research within the primary care program, including the "Better Women" initiative. He also discussed research and implementation science work that centers on best use of technology in healthcare.

Members had a thorough discussion and asked questions about the use of technology within the more marginalized populations served and if and how patients are accommodated. Members were informed that

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barriers are assessed and addressed wherever possible to ensure that WCH patients are provided options to access patient care.

## 6.0 Consent Agenda

The consent agenda included the Board agenda and board minutes from March 1, 2023.

P. Allen moved and C. Eni-McLean seconded

**THAT** items presented for approval in the consent agenda be approved.

#### **CARRIED**

## 7.0 Bill 124 Update & Year End Implications

S. Monteith informed members of an arbitration decision on the Bill 124 Reopener in respect to the Ontario Nurses' Association (ONA) contract, resulting in a retroactive increase of 3.75%. Resources Committee approved a contingent liability at the February meeting to cover the possibility of such an award for both union and non-union employees. Members were informed that WCH policy is to maintain consistency with payments to union and non-union employees at the same time and would require Board approval on compensation increases for non-union staff.

S. Monteith moved and A. Cipolla seconded

**THAT** on the recommendation of the Resources Committee for the Board of Directors to approve a compensation increase for non-union staff that mirrors the inflationary increases set out in the Stout and Gedalof reopener award.

#### **CARRIED**

## 8.0 Chair's Report

- D. Walwyn provided the following update:
- D. Walwyn informed members that she and J. Doyle are collaboratively working on the 2023-2024 board slate that will be shared on June 21, 2023.
- A search committee has been established for the Foundation President and CEO search and J. Doyle will be participating in the search.
- Women's College Hospital received a memorandum that was sent to Ontario Hospitals from Dr.
   Catherine Zahn, Deputy Minister, Ministry of Health thanking hospitals for their commitment and leadership toward outstanding care for the people of Ontario.
- D. Walwyn informed members that the proposed strategic planning process and timeframes were brought forward to the Executive Committee and a briefing note was included in the material. There will be ongoing opportunities for the board to be engaged, provide guidance and to advise hospital management throughout the process. Members are welcome to reach out to J. Woodman or H.
   McPherson to provide suggestions and members interested in being strategic advisors to management are asked to reach out to either J. Doyle or D. Walwyn.

## 9.0 CEO Report

- H. McPherson's report was included in the material. She additionally reported on the following:
- Health Minister Sylvia Jones visited WCH on April 11, 2023. This was an opportunity for WCH to discuss
  priorities, including Operating Room (OR) capacity and Acute Ambulatory Care Unit (AACU)
  optimization. The Health Minister was informed that WCH has two unfunded operating rooms that are
  ready to be utilized if funded. The Minister shared her interest in human trafficking and was informed
  that the hospital foundation received a donation for a research project that would focus on trafficking.

- During the pandemic the Ministry of Health had established a temporary funding for uninsured patients.
   On March 24, 2023, hospitals received a notification from the Ministry of Health that effective April 1, 2023, hospitals are to return to the pre-pandemic billing practices for uninsured patients. WCH Foundation has a compassion fund that can support some uninsured patients to continue receiving necessary care and we are collectively exploring extending that support to other groups.
- A new hereditary breast cancer gene, known as the ATRIP gene, has been identified at WCH. Dr.
  Mohammed Akbari is the lead author, principal investigator and research scientist at WCH.
  Implementing these variants in cancer screening will assist detect breast cancer earlier.
- May 3<sup>rd</sup> is World Maternal Mental Health Day and Honourable Carolyn Bennett, Minister of Mental Health and Addictions and Associate Minister of Health announced funding to Women's College Hospital to develop national clinician guidelines for perinatal mood disorders.
- Members were informed of a security data incident that occurred through the Aeotonix platform and is being investigated. The initial investigation identified it was not a ransomware attack but a human error. HIROC has been notified and the breach has been reported to the privacy commission. Patients will be notified in the next several days of the breach.

# 10.0 Medical Staff Appointments

## **10.1 New Medical Staff Appointments**

The list of new medical staff privileges recommended at the Medical Advisory Committee meeting on April 4, 2023 and May 2, 2023 was included in the material.

J. Capobianco moved and P. Allen seconded

**THAT** on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective May 4, 2023.

#### **CARRIED**

#### **10.2 Medical Staff Reappointments**

The list of medical staff applying for 2023-2024 reappointment privileges recommended at the Medical Advisory Committee on May 2, 2023 was included in the material.

K. Cunningham moved and J. Capobianco seconded

**THAT**, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the lists of applicants for reappointment and are hereby appointed to the WCH Medical Staff for the period of July 1, 2023 – June 30, 2024.

### **CARRIED**

#### 11.0 Foundation Report

D. Simpson informed members that a search committee has been established for the recruitment of WCH Foundation President and CEO. A consultant has been selected and the committee is meeting on May 9, 2023, to review the role profile and formally launch a request for applications the third week of May.

D. Simpson introduced C. Cutler, Foundation Corporate Financial Officer and Interim CEO, to provide an update. C. Cutler informed members that the Shoppers Drug Mart Run for Love is scheduled on June 10, 2023. The WCH Foundation team is canvassing with a focus on the renovation for the Crossroad clinic at 77 Grenville St, and the trafficking initiative which will be included as part of the sexual assault and gender based violence work at WCH

## 12.0 Next Meeting

The next Board of Directors meeting is scheduled on Wednesday, June 7, 2023, at 5:00pm.

# 13.0 Adjournment of Meeting

The meeting was adjourned at 1829 hours.

# 14.0 In Camera

D. Walwyn called the in-camera meeting to order at 1830 hours and adjourned at 1831 hours.

# 15.0 Open Board Reconvened

The open board meeting reconvened at 1831 hours.

# 16.0 Closure of Meeting

The meeting was closed at 1831 hours.