



## board of directors

<b>Meeting:</b>	WCH Board of Directors Meeting			
<b>Date:</b>	Wednesday, May 1, 2024			
<b>Location:</b>	Boardroom 6209 / Videoconference (V)			
<b>Chairperson:</b>	Donna Walwyn			
<b>Secretary:</b>	Paula Da Ponte			
<b>In Attendance:</b>	Paula Allen John Capobianco Aida Cipolla JoAnne Doyle Kathy Cunningham (V)	Rupinder Dhillon (V) Arleen Huggins Susan Monteith (V) David Court (V) Jaspreet Hansra-Kulasingham (V)	Maya Roy (V) Lisa Robinson (V) Thomas Chanzy Hilary Goldenberg Ron McEachern	Heather McPherson Kyle Kirkham (V) Jennifer Price Talia Zenlea (V) Savannah Cardew
<b>Regrets:</b>	Jennifer Sloan			
<b>Guests:</b>	Drew Wesley, VP, Business, Technology & Corporate Information Officer			
	Kristen Sovereign, Deloitte		Jamie Cleary, Deloitte	

### 1.0 Welcome and Call to Order

D. Walwyn welcomed members and called the meeting to order at 1701 hours.

### 2.0 Land Acknowledgement

D. Walwyn began the meeting with a Land Acknowledgement.

### 3.0 Conflict of Interest Declaration

There were no conflicts declared.

### 4.0 Patient Experience Story

H. McPherson shared challenges that a patient had encountered related to societal stigmas while trying to receive care outside of WCH. The patient had experienced roadblocks and after some research and with social media the patient connected with a physician at WCH and was able to do their procedure while fostering an inclusive and supportive environment.

### 5.0 Education Session: Cyber Security

D. Wesley provided an overview of WCH cyber security incident response framework. Members were provided education on ransomware and WCH’s preventative controls in place for any potential cyber security incident.

Members were informed that a cyber incident tabletop exercise was completed in January 2024. The incident would initiate our Hospital Emergency Operations Centre (HEOC) that would guide, coordinate, provide additional support and produce Incident Actions Plans. Members were informed that the role of the board during a cyber incident response would be to support risk assessment, provide advice, as well as receive status updates.

Members had a thorough discussion and were informed that WCH has the maximum cyber insurance coverage with HIROC and was able to receive additional coverage from a third party.

## 6.0 Consent Agenda

The consent agenda included the Board agenda and board minutes from March 6, 2024.

P. Allen moved and J. Capobianco seconded

**THAT** items presented for approval in the consent agenda be approved.

**CARRIED**

## 7.0 Strategic Planning Update

J. Woodman and K. Sovereign provided an overview of the strategic planning progress to date that included proposed directions and strategic priorities that incorporated feedback from the environmental scan, Board retreat, Strategy in Action workshops, professional committees (medical, nursing, and professional practice advisories), Community Liaison Advisory Committee and Townhalls.

J. Woodman provided an overview of WCH Vision, Values and Mission and members were informed of the following recommended changes:

- Vision –no changes.
- Values –modified. Partnership and Curiosity were added, and Collaboration was removed.
- Mission – has been updated based on Board feedback to: *“Together, we transform healthcare for women and gender diverse people through equitable and connected care, learning and discovery.”*

Members were informed that there was positive feedback from front line clinicians and staff to include the wording *“women and gender diverse people”* in the mission.

J. Price, S. Smith and C. Maxwell provided an overview of each of the new strategic directions, highlighting strategic priorities and initiatives.

C. Maxwell reported on the *Strategic Direction: Lead the New Era of Sex and Gender in Health* and how WCH will lead in this area by launching the Centre for Sex and Gender in Health. The centre will provide care, education and research and address gender bias, access, care integration and research gaps in health for women, trans and gender diverse people.

S. Smith reported on the *Strategic Direction: Move the Needle on Health Equity* which is about access to care and allowing everyone to reach their full health potential. As a progressive organization, we continue to challenge status quo, identify gaps in our system, understanding barriers and develop system solutions to care.

J. Price reported on the third pillar *Strategic Direction: Reimagine the health System with and for patients*. WCH is known for outpatient and primary care innovations and support safe, seamless care in an appropriate setting for the patient.

## 8.0 Chair's Report

D. Walwyn provided the following update:

- Members were informed that the Executive Committee met on April 10, 2024. Minutes were included in the material.
- WCH will be hosting the next TAHSN hospital Board Chairs meeting on June 17, 2024 in the boardroom. Agenda topics brought forward for discussion include funding, budget deficit and human resource challenges.
- D. Walwyn was pleased to announce that Heather McPherson will be Chair of Mohawk Medbuy (a shared service organization) as of June 2024 and at the same time will be completing her 2<sup>nd</sup> year as Chair of Toronto Academic Health Science Network (TAHSN).

- On May 23, 2024, Professor Meric Gertler, President and Ms. Anna Kennedy, Chair of the Governing Council will host their annual dinner that includes the Board Chairs and CEOs of the teaching hospitals that have primary affiliations with the University.
- May 1 is National Doctors' Day and gratitude was acknowledged for our dedicated physicians who strive to deliver compassionate and equitable care for all. This is an especially significant day as it falls on the birthday of Dr. Emily Stowe, the founder of WCH and the first female physician to practice in Canada.
- Next week WCH will be celebrating Nursing Week from May 6-10. Nursing week celebrates and recognizes the hard work of our incredible nurses and would like to take this opportunity to thank all nurses for providing care to our patients.

## 9.0 CEO Report

H. McPherson's report was included in the material. She additionally reported on the following:

- The Provincial budget was released announcing an increase by 4% to base funding. Details of the exact percentage for each hospital are pending.
- The Federal budget was presented on April 16, 2024, including \$2.6 billion in core research grant funding, scholarships, and fellowships.
- As part of the Indigenous health data framework, WCH received \$150K from Ontario Health to be used towards improved and expanded data sovereignty practices.

## 10. Medical Staff Appointments

### 10.1 New Medical Staff Appointments

The list of new medical staff privileges recommended at the Medical Advisory Committee meeting on April 2, 2024, and April 30, 2024, was included in the material.

A. Cipolla moved and J. Hansra-Kulasingam seconded

**THAT** on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective May 2, 2024.

**CARRIED**

### 10.2 Medical Staff Reappointments

The list of new medical staff privileges recommended at the Medical Advisory Committee meeting on April 30, 2024, was included in the material.

A. Huggins moved and D. Court seconded

**THAT**, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the lists of applicants for reappointment and are hereby appointed to the WCH Medical Staff for the period of July 1, 2024 – June 30, 2025.

**CARRIED**

## 11. Foundation Report

R. McEachern provided the following update:

- The Foundation received a \$1M donation from Peter Gilgan towards our Centre for Wise Practices in Indigenous Health that will provide resources and support to increase care.
- Women for Women's event was a successful event.

**12. Next Meeting**

The next meeting is scheduled for Wednesday, June 5, 2024, at 5:00pm.

**13. Adjournment of Meeting**

The meeting was adjourned at 1851 hours.

**14. In Camera**

The meeting went into in camera at 1851 hours and adjourned at 1851 hours.

**15. Open Board Reconvened**

The open board meeting reconvened at 1852 hours.

**16. Closure of Meeting**

The meeting was closed at 1852 hours.